Restoration Action Plan

January 2025 - January 2027









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Cultural Acknowledgement & Cultural Content and Intellectual Property

Hazel Charles Year 2

St Andrew's Cathedral School would respectfully like to acknowledge that we have engaged with First Nations Families from Gawura School and the wider Community in Sydney. We appreciate and recognise them and their individual Nations and Traditional Homelands across Australia.

Throughout this dialogue we appreciated their insight, Cultural expertise and thought-provoking conversations.

Accepting that this process is ancient and deeply embedded in 'truth telling'. We uphold their contributions as part of their Cultural protocols, and wisdom; that has been passed down from generation to generation since 'time immemorial'.

We value and note their individual Cultural and Intellectual Knowledge as the property of their individual Nations, Country and Lands; and wholeheartedly honour and agree to uphold these Cultural expectations in the 'spirit of truth telling'.

All Cultural and Intellectual Data shared is collective knowledge across Countries and has been used genetically to contribute to the end result for the betterment of all Australians. 'It is our Cultural duty to ensure Cultural processes and Cultural Authenticity is upheld for all and future generations to come', Leanna Carr 2025.

About the artwork



The illustrations in this document have been created by Kindergarten to Year 12 students from St Andrew's Cathedral School and Gawura School, from both First Nations and non-Indigenous backgrounds. Each piece is inspired by the natural elements of Gadigal land, which is the land on which the Schools stand. The students illustrated rock formations near the saltwater shores, to local flora and fauna. These illustrations tell of the enduring connection between the Gadigal people and the land that has shaped their culture and stories for millennia.

under the guidance of our First Nations design mentors explored the significance of these natural elements, resulting in free-flowing, personal expressions of their own vision and understanding of the land on which the Schools stand.

As you view these beautiful artworks, we invite you to reflect on the precious beauty of Gadigal land and the stories it carries. We hope you agree that the students' contributions to this important document help bring it to life.











Restoration Action Plan (RAP) Working Group Acknowledgement

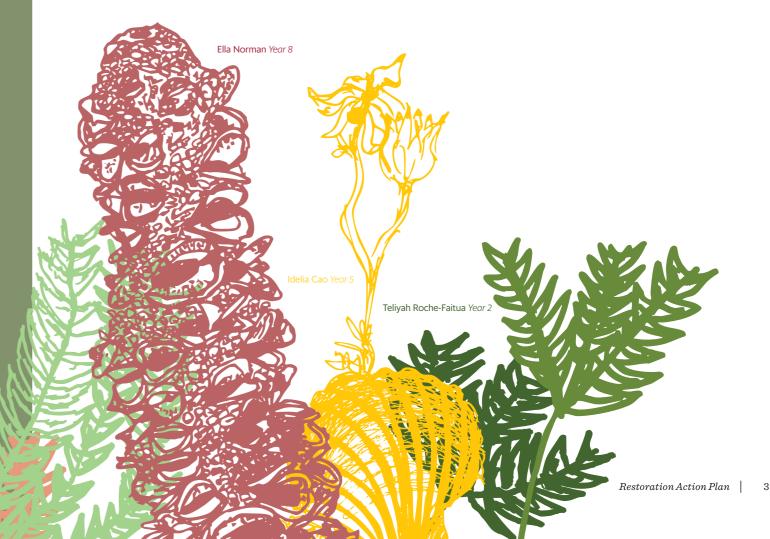
A Reconciliation Action Plan was first requested by Pastor Ray and Aunty Sharon Minniecon in 2020 and then interrupted over a number of years by COVID.

We honour the work of the first group of students, parents, staff and community members of St Andrew's Cathedral School and Gawura School who came together to work in this space, as the important thinking on the Vision for Restoration and much personal and corporate reflection was done during

The first RAP Working Group was made up of students: Nakyah Mundine Hickey, Wolmorry Wellington, Natalie Newman, Keziah Bailey, Conor Magee, Freya Leach; School Council: Ray Jarratt and Pastor Ray Minniecon; AIS: Rosalyn Thomas; Parents: Derek Walker, Jamie Klink, Alisha Parker-Elrez, Brooke Cook-Gowans, Sara Hamilton, Summa Naylor, Matt Hammond, Carol Vale, Jodie Taylor, Tina Raye; Marnie Round; Support and Operations Staff: Clinton Gribble, Catherine Gunning, Aunty Sharon Minniecon, Jackie Isenegger; Teaching Staff: John Ralph, Aunty Leanna Carr-Smith, Kirsten Macaulay, Alix Vanny, Elle Smith, Craig Tubman, Rhonda Robson and Dr John Collier.

The work done most recently on the RAP has been completed by: John Ralph, Rhonda Robson and Jackie Isenegger, supported by Pastor Ray Minniecon, Aunty Sharon Minniecon, Kirsten Macaulay, Brad Swibel, John Partington, David Lindsay, Nicola Warwick-Mayo, Phil Thai, Trudy Clark, Head of School Dr Julie McGonigle and Rosalyn Thomas from

Significant thanks go to the following staff members for their work on this document: Nicole Pincaro for her design and artwork, Ed Balila for design supervision, Jessica Wheeler for her logistical genius, Charmaine and Jason Mumbulla for help with the artwork workshop and supporting the team as much needed First Nations design mentors, Miriam Daly, Emma Walker, Lauren Ferguson for their support with the art workshop, Marita Cranwell for her guidance as we met with donors, Fred Tong for printing and stock selection, Michele Smart our wordsmith from Good with Words, Allison Olds for her unwavering support and Jackie Isenegger for her leadership of the project.



A vision for *Restoration* — A new story

First Nations peoples enjoy a culturally sensitive, transforming school community, where all St Andrew's Cathedral School and Gawura School students thrive, and, regardless of cultural heritage, have a deep commitment to restoration and healing.

This will be achieved by:

Truth telling

St Andrew's Cathedral School accepts that First Nations peoples sovereignty over this land was neither ceded nor extinguished.

As an entire school community, we believe it is our responsibility to acknowledge the truth of our nation's history, not only the injustices of the past, but the fact that we have unthinkingly benefited from these injustices. First Nations peoples were deprived of their proud cultural heritage, their connection to place, their bonds of family and kinship, and at times, their very sense of self.

We accept that the injustices of the past and present have left an enduring burden of intergenerational trauma for First Nations peoples.



Sacred space

At St Andrew's Cathedral School and Gawura School, we aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured. As respected partners in the education of their children, we want First Nations families and community to be actively involved in learning experiences at Gawura School and St Andrew's Cathedral School, reflecting their aspirations for their children.

Gawura School, founded in 2007, provides an inclusive, positive, and culturally respectful K-6 learning experience. We want First Nations students at our Schools to flourish, enjoying the same opportunities as any other student in our school community.

Both Schools draw on and benefit from the cultural knowledge and wisdom of our First Nations communities. Across St Andrew's Cathedral School and Gawura School, we are working to positively embed First Nations perspectives throughout the curriculum, ensuring historically accurate teaching brought to life through localised content.

A beacon of hope

We want our First Nations students to be proud of their heritage and hopeful about the future.

We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

We want the example of our Schools to inspire hope and action in others.

Recognition

The St Andrew's Cathedral School community
values and recognises the great strengths of
Aboriginal and Torres Strait Islander cultures and
heritage. First Nations peoples have a long tradition of
teaching and learning through sharing their resilience and
deep connections with the land, sky, and sea, and through their
stories and lived experiences that are passed from
generation to generation.

We see First Nations cultures as a proud and unique part of our shared school identity, and we believe justice and recognition for First Nations peoples is an important part of our national journey towards healing.

Authentic healing

While the First Nations story starts in the distant past and lives today, our Schools' stories are relatively new. Although we tell different stories, we walk on the same land, and we believe that as a Christian school we are called to pursue healing and restoration—as difficult and uncomfortable as this may be. We want to actively participate in God's mission to restore relationships, and so we want our stories to come together.

Our faith

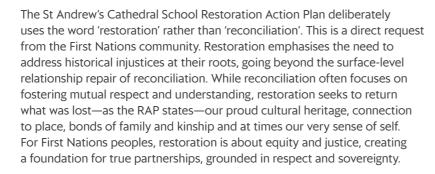
We believe that all people are created in the image of our Creator God. Our commitment to this journey of recognition for First Nations peoples is grounded in our desire to genuinely engage with the Gospel message of Jesus and to join in God's work of restoring relationships.

Illustrations I

Blossom Maxwell Kindergarten Lydia Tagiwasa Kindergarten Samara Lyons Year 5 Tom Xue Year 5 Sarah Budiman Year 7 Lily Isenegger Year 9 Oliver Conolly Year 9

Restoration Over Reconciliation: A Deeper Approach





Truth telling first

The RAP Working Group used the Uluru Statement from the Heart as its starting point, given that it advocates a sequenced approach to achieving justice for First Nations peoples, beginning with truth telling. We have to acknowledge that something is broken, before it can be fixed. Without confronting and understanding the true history of colonisation—its violence, dispossession, and intergenerational trauma—the past is unfinished business, and any steps toward reconciliation or restoration risks being superficial. Truth telling recognises that the damage has been ongoing, in the loss of Knowledge systems, and in unequal structures and systems that have created enduring issues for First Nations peoples, over many generations.

Oliver Conolly Year 9

Ultimately truth telling allows us to collectively chart a path forward that includes reparative actions and genuine healing. This process ensures that restoration isn't just symbolic but transformative, prioritising First Nations voices in reshaping systems and narratives.

Hope for the next generation

Restoration offers hope for the next generation by laying the groundwork for a future where First Nations cultures, languages, and lands are celebrated and protected. It envisions a society where young people, First Nations and non-Indigenous alike, can walk together in solidarity, understanding, and respect. Through education and collaborative initiatives, the next generation is empowered to carry forward the legacy of truth telling and restorative justice, building a nation that truly honours its shared history.

The work of this Restoration Action Plan has taken time. Making space for vulnerability, and building trust, takes time. It is hard but virtuous work. We have seen this firsthand in the conversations and relationships that have developed throughout the journey. We want to thank the Chair and the

whole School Council for their support, and the RAP Working Group for their commitment to the task. In particular, we want to thank Aunty Leanna Carr-Smith and Jackie Isenegger for the countless hours spent in conversation, working to make sure the actions embedded in this Plan are genuine and meaningful.

It is my hope that this document can become a living embodiment of faith in action.

Pastor Ray Minniecon and Sharon Minniecon *Founders of Gawura*



From the Chair



And what does the Lord require of you? To act justly and to love mercy and to walk humbly with your God. Micah 6:8b.

On behalf of the School Council, I am delighted to present St Andrew's Cathedral School's first Restoration Action Plan (RAP). The Council's commitment to a First Nations-led RAP reflects the fact that, at the heart of the Christian story, lies a costly restoration between God and humankind. It is a St Andrew's Cathedral School RAP because Gawura School has nothing to reconcile, however, we do this important work in partnership with Gawura School and our First Nations stakeholders. Indeed, the motivation behind the foundation of Gawura School was faith-in-action: a desire to start to make reparation for the injustices of the past, and the inequalities that Australia's First Nations peoples still live with today. I am very grateful to the diverse range of people, who have been involved in bringing this Plan to life, particularly the RAP Working Group. The RAP Working Group was a heartening cross section of First Nations community members and non-Indigenous parents, staff and mentors from St Andrew's Cathedral School and Gawura School, led by Jackie Isenegger, Director of Strategy and Marketing, in partnership with our First Nations Elder at the time, Aunty Leanna Carr-Smith; John Ralph and Rhonda Robson, alongside Pastor Ray Minniecon and Aunty Sharon Minniecon, who shared their deep wisdom and exhibited extraordinary grace and strength in these important, ground-breaking conversations.

The intent of this RAP is to make restoration everybody's business. Creating a more equitable, kinder Australia can feel overwhelming, or beyond our reach, but the concrete actions in this Plan give all of us an opportunity to play our part. In my time on Council, I have been moved by what I've seen, from volunteers reading to students in Gawura School each week, to the inspiring and important daily work of teachers in classrooms, and the relationships that have grown across the Schools between diverse individuals. Some of what happens here may appear small or inconsequential, but all of these things add up.

It is my hope that the thoughtful actions embedded in this Plan — the outcome of conversations that have taken place over years — will not only ensure that First Nations students and communities thrive, with a deep sense of belonging, but that all students and everyone who has contact with the Schools, will join in this life giving journey of restoration and healing.

Mr Michael Winram

Chair of St Andrew's Cathedral School Council and Gawura School Council

From the *Head of School*





The way of the cross is the way of light

Mercy and truth have met together. Righteousness and peace have kissed. Psalm 85:10

St Andrew's Cathedral School's Restoration Action Plan was guided by The Uluru Statement from the Heart which saw truth telling as an essential step to redefining the relationship between First Nations peoples and the Australian nation. It called for recognition of the tenacity and courage of Australia's First Nations peoples, alongside acknowledgment of historical experiences of dispossession and violence.

In April this year a research survey by academics at the University of New South Wales (on behalf of Reconciliation Australia) found that both First Nations and non-Indigenous respondents believed the main benefits of truth telling to be: the development of a shared understanding of Australian history; the hope that truth telling would deliver healing for Aboriginal and Torres Strait Islander peoples; and the potential of truth telling to help improve relations between First Nations and non-Indigenous peoples. All respondents agreed that truth telling should involve the presentation of First Nations perspectives on the past.

At the heart of the Christian faith is a costly truth telling. The theologian Miroslav Volf writes that 'remembering' is an imperative for those who take the Christian faith seriously "because we live under the shadow of the cross." Volf writes that it is not only 'cheap grace' but a "deceitful ideology" to "claim the comfort of the Crucified while rejecting His way." Our School motto Via Crucis — Via Lucis, reminds us that

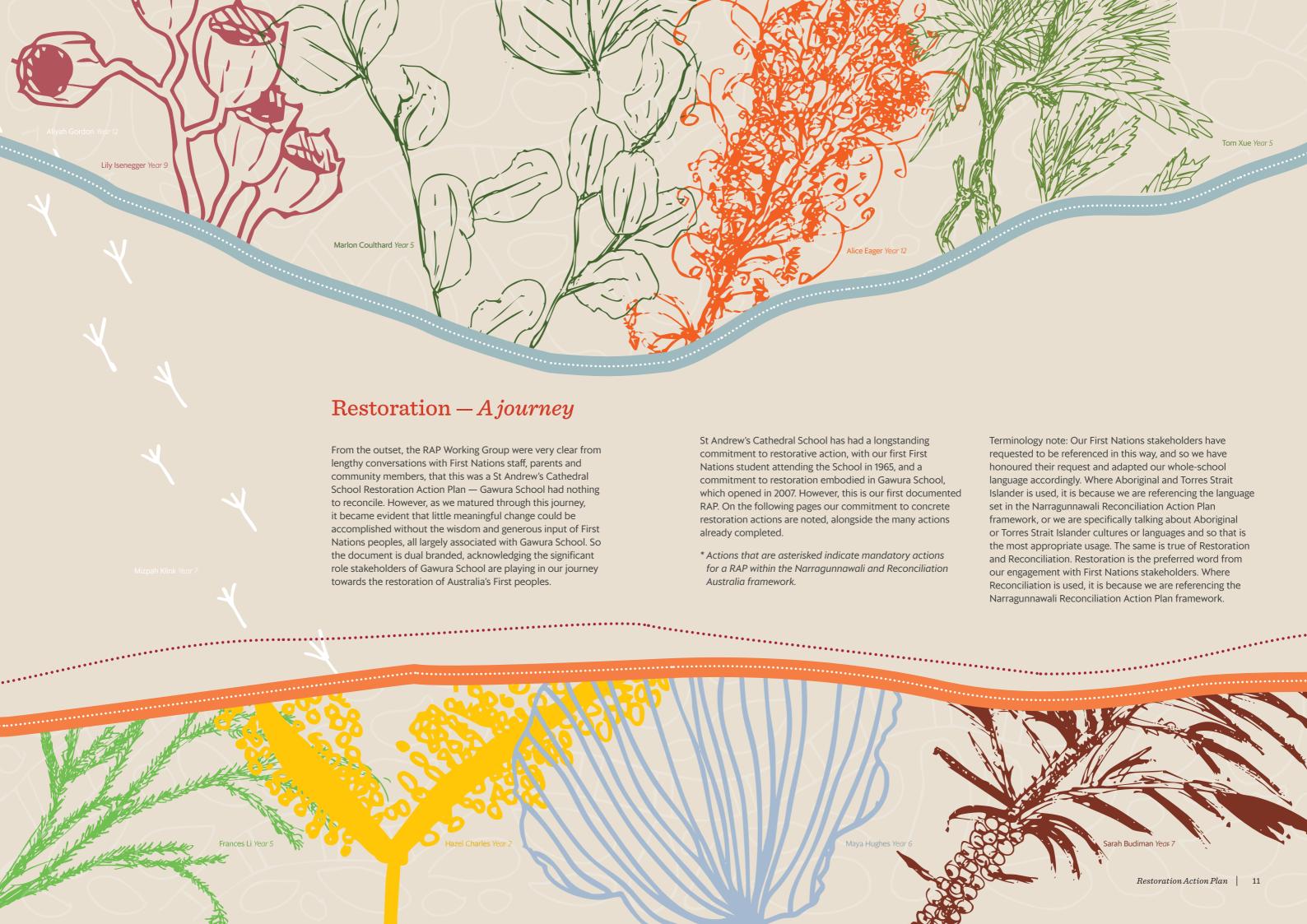
"the way of the cross is the way of light." The "way of the cross" points to Jesus' ultimate sacrifice in crucifixion, calling us to face the truth of our own imperfection and to accept the grace of Jesus' sacrifice made in love for our sake. The "way of light" shows us that this sacrifice is what enables us to move towards the light in resurrection and new life.

In the same way that the cross enfolds us in the costly embrace of God, we are invited into the costly work of restoration. Our RAP concludes that our commitment to this journey of recognition for First Nations peoples "is grounded in our desire to genuinely engage with the Gospel message of Jesus and to join in God's work of restoring relationships." Constructive change lies in an ability to recognise, understand, and redress what has happened. However, what is also critical to reimagining a new post-conflict future is what peacebuilding expert John Paul Lederach identifies as a "network of relationships". Change must be relationship centred, enabling people to see "spaces of intersection, both those that exist and those that can be created." This is the chance we have as a community at St Andrew's Cathedral School and Gawura School. Our Restoration Action Plan sets us on a hopeful path as we come together to create new ways of interacting, in grace and truth, to create a better future for our children.

Dr Julie McGonigle

Head of St Andrew's Cathedral School and Gawura School





COMPLETED

Completed: 1965

The first First Nations student enrolled at the School.

Action: Opportunities for Aboriginal and Torres Strait Islander students and children

Completed: 2018

Move beyond 'closing the gap' in literacy and numeracy and include whole-of-school-life opportunities e.g. sport and co-curricular, On Country tours, cultural immersions (K-12).

Completed: 2020

Create culturally safe spaces/environment for First Nations students to express their identity and build pride.

Action: Aboriginal and Torres Strait Islander people in the classroom*

Completed: 2020

Encourage high quality First Nations candidates for teaching roles at Gawura School.

Completed: 2023

Establish multiple partnerships with local preschools where we share First Nations Knowledge and language. Completed: 2022

Establish an initial partnership with a local preschool where we share First Nations Knowledge.

Action: Early Years Learning Framework (EYLF)

IN PROGRESS

Deliverable: Consult each student regarding cultural sharing – being mindful of cultural load, and document in their Personal Learning Plan (PLP).



Action: Opportunities for Aboriginal and Torres Strait Islander students and children

Goal: We want First Nations students at Gawura School and St Andrew's Cathedral School to flourish, enjoying the same opportunities as any other student in our school community. We want our First Nations students to be proud of their heritage, and hopeful about their future.



Action: Aboriginal and Torres Strait Islander people in the classroom*

Goal: We aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured in authentic learning experiences that are designed and delivered, or guided by, our First Nations staff or other acknowledged contributors.

Deliverable: Learn from First Nations student voice - evaluate feedback and commence action from the 2023 Aspirations Report.



Deliverable: Develop the Schools' Employee Value Proposition (EVP) that includes attracting First Nations applicants (K-12).

Completed: 2007

Create opportunities for First Nations parents to engage with the Schools K-12 and have input into decisions that affect their children via the Gawura Parents Advisory Committee (GPAC).

Completed: 2022

Create cultural opportunities for First Nations parents to engage with the School, offsite in community once a term (K-12) (Yarning Circle).

Completed: 2007

Ensure First Nations representation on interview panels for staff appointments to Gawura School.

Action: Aboriginal and Torres Strait Islander representation on committees

Completed: 2017

Ensure First Nations representation on the governing Council of Gawura School.

Completed: 2017

Ensure First Nations representation at the executive level of Gawura School.

Completed: 2020

Identify Elders, Traditional Owners, and Knowledge Holders in cultural and Knowledge exchanges through On Country tours for First Nations students.

Action: Elders and Traditional Owners share histories and cultures

Completed: 2020

Collaborate with Tribal Warrior and other local First Nations organisations for Gawura School cultural excursions/incursions.

Develop training content regarding what cultural awareness means in our context - in classrooms, in staff rooms, in discussions and forums.

Completed: 2024

Develop a First Nations mural as part of the School's rooftop redevelopment project.



Action: Cultural responsiveness for staff*

Completed: 2023

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Relationships around the School

Deliverable: Provide minutes of Gawura Parents **Advisory Committee** (GPAC) meetings to Senior Executive for visibility of First Nations concerns.



Action: Aboriginal and Torres Strait Islander representation on committees

Goal: We want our First Nations students to be proud of their heritage and hopeful about the future. We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

Deliverable: Identify First Nations subject matter experts willing to consult/advise on matters relating to Gawura School and First Nations education at St Andrew's Cathedral School

> Deliverable: Work with Metro Land Council to identify local Elders. Traditional Owners and Knowledge Holders who have cultural authority about the Eora Nation.

Deliverable: Develop policies, procedures, and training so First Nations input is enabled for staff appointments (including questions for candidates regarding experience/interest in working with First Nations students/community).

> **Deliverable:** Ensure succession planning is in place for First Nations leadership at School Council and subcommittee levels.



Action: Elders and traditional owners share histories and cultures

Goal: We aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured. First Nations peoples have a long tradition of teaching and learning through sharing their resilience and deep connections with the land, sky, and sea, and through their stories and lived experiences that are passed from generation to generation. Wherever possible our First Nations staff and extended community will teach or will have been involved in the teaching of their history and culture.

Deliverable: Research Australian Institute for Teaching and School Leadership's (AITSL) cultural responsiveness continuum and AITSL's culturally responsive teaching workforce and review for implementation.



Action: Cultural responsiveness for staff*

Goal: Both Schools draw on and benefit from the cultural Knowledge and wisdom of our First Nations communities.

Deliverable: Define what cultural safety means in our context.

provider who can deliver on training content and decide in what forums.

Deliverable: Source a



Design signage that promotes the presence of both St Andrew's Cathedral School and Gawura School within our buildings and consult with community on designs.



Action: Reconciliation Projects

Goal: We want our First Nations students to be proud of their heritage and hopeful about the future. We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

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Relationships with the Community

Completed: 2020

Create protocols for Acknowledgement of Country and agree on wording for contexts.

Completed: 2021

Identify local Elders who can do Welcome to Country for celebrations and special events.

Action: Welcome to Country*

Completed: 2023

All events across both Schools are routinely started with an Acknowledgement of Country.

Completed: 2024

Encourage and support staff and senior leaders to participate in at least one external event to recognise and celebrate National Reconciliation Week.

Action: Celebrate National Reconciliation Week*

Completed: 2023

RAP Working Group members to participate in an external National Reconciliation Week event.

Action: Build relationships with community*

Completed: 2023

Develop an ecosystem of contacts who will support and provide opportunities for students and graduates beyond school.

Completed: 2018

Teach a First Nations language to all K-6 St Andrew's Cathedral School students.

Completed: 2020

Develop a Secondary School Aboriginal Studies subject.

Action: Cultural responsiveness for students and children

Completed: 2023

Identify cultural opportunities for First Nations families (e.g. Harmony Week) to share their history and culture.

Completed: 2020

Provide workshop opportunities for all students to participate in while celebrating important First Nations events on the calendar e.g. Reconciliation Week and NAIDOC week.

Completed: 2020

Identify Reconciliation Australia and other like-minded organisations that we can collaborate with on our restoration journey.

> **Action:** • Reconciliation Network

Completed: 2024

Identify external stakeholders that our Schools can engage with on our restoration journey.

Relationships with the Community



Action: Welcome to Country*

Goal: We see First Nations cultures as a proud and unique part of our shared school identity, and we believe justice and recognition for First Nations peoples is an important part of our national journey towards healing.

Deliverable: Engage with the Archbishop and the National Aboriginal and Torres Strait Islander Anglican Commission (NATSIAC) to develop protocols for smoking ceremonies and other cultural activities, and work with Gawura Parents Advisory Committee (GPAC) and Chaplaincy team/Gawura School staff to finalise.



Action: Cultural responsiveness for students and children

Goal: We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.





Action: Family and **Community Room**

Goal: We aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured.



Action: Create Stakeholder List

Goal: We aspire to create a place of learning where First Nations their cultural strengths are affirmed and honoured. First Nations peoples have a long tradition of teaching and learning through sharing their resilience and deep connections with the land, sky, and sea, and through their stories and lived experiences that are passed from generation to generation. Wherever possible our First Nations staff and extended community will teach or will have been involved in the teaching of their history and culture.

> **Deliverable:** Scope a protocol for storage and access of stakeholder information and



Action: **Build relationships** with community*

Goal: We believe that all people are created in the image of our Creator God. Our commitment to this journey of recognition for First Nations peoples is grounded in our desire to genuinely engage with the Gospel message of Jesus and to join in God's work of restoring relationships.

> Deliverable: Research best practice and principles that support partnerships with First Nations stakeholders and organisations and add to the work already done on the Schools' Partnership Model.





Deliverable:

Communicate our commitment to restoration for First Nations peoples to all staff.



Action: Reconciliation Network

Goal: We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing. We want the example of our Schools to inspire hope and action in others.

Deliverable: Identify First Nations stakeholders and organisations within our local area or sphere of influence.

resources.

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Respect

in the Classroom



Completed: 2020

Scope a First Nations Educate

for Restoration School Policy and Guideline.

Action: Teach about Reconciliation*

Goal: We see First Nations cultures as a proud and unique part of our shared school identity, and we believe justice and recognition for First Nations peoples is an important part of our national journey towards healing and restoration. Both Schools draw on and benefit from the cultural Knowledge and wisdom of our First Nations communities. Across St Andrew's Cathedral School and Gawura School, we are working to positively embed First Nations perspectives throughout the curriculum, ensuring historically accurate teaching, and brought to life through localised content.

Deliverable: Identify which subjects and forums cover Reconciliation (K-12).

COMPLETED

Deliverable: Develop the rationale in the Cultural Protocols document for why these significant days need a First Nations perspective and gain agreement. Consider the United Nations Declaration of Rights for Indigenous people.



Action: Teach about days of national significance

Goal: We accept that the injustices of the past and present have left an enduring burden of intergenerational trauma for First Nations peoples. We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

Deliverable: Embed significant days in the school calendar and commit to a cohesive delivery, (K-12).

> Deliverable: Investigate ways the Schools currently discuss current affairs issues with students and staff classrooms, lunchrooms, SRC, CRU, Clubs (K-12).



Action: Explore current affairs and issues*

Goal: We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

Deliverable: Develop a section in the Cultural Protocols document with a rationale that acknowledges First Nations perspectives e.g. National Anthem, and discuss how to meet requirement and include other relevant songs.

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Respect

around the School

Completed: 2023

Invite a local Traditional Owner or Custodian to provide Welcome to Country or other appropriate cultural protocol at significant events each year.

Completed: 2023

Educate staff and senior leaders on the different Acknowledgement of Country, how they differ and why, how to use them, for what purpose and where they should be used.

Completed: 2019

Develop a different Acknowledgement of Country for different contexts.

Action:

Completed: 2020

Develop an understanding of the local Traditional Owners or Custodians of the lands and waters within the School's operational area.

Acknowledgement of Country*

Include an Acknowledgement of Country or other appropriate protocols at the commencement of important meetings.

Completed: 2022

Completed: 2023

Increase staff understanding of the purpose and significance behind cultural protocols, including Acknowledgement of Country and Welcome to Country.

Completed: 2022

Place flags and symbols in the foyer, including symbols on the lift doors.

Action: Visibly

demonstrate respect for Aboriginal and **Torres Strait** Islander cultures

Completed: 2024

Place a recognisably First Nations mural on the roof that has student and alumni participation.

COMPLETED



Action: Acknowledgement of Country*

Goal: We aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured. Deliverable: Develop, implement, and communicate the Cultural Protocols document, including protocols for Welcome to Country and Acknowledgement of Country.





Action: Visibly demonstrate respect for Aboriginal and Torres Strait Islander cultures

Goal: We aspire to create a place of learning where First Nations peoples beliefs, traditions and practices are acknowledged, and their cultural strengths are affirmed and honoured.



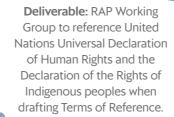
Action: Recognise and respect rights

Goal: Although we tell different stories, we walk on the same land, and we believe that as a Christian school we are called to pursue healing and restoration—as difficult and uncomfortable as this may be. We want to actively participate in God's mission to restore relationships, and so we want our stories to come together.

Deliverable: Determine a High **Expectations Relationships Model** rationale and Policy for K-12, to respectfully support and promote our First Nations students and staff based upon current research from the Stronger Smarter Institute and AIS NSW.

Deliverable:

School Council and the Senior Executive to be made aware of the Declaration and other First Nations important documentation e.g. Closing the Gap, Melbourne Declaration, Aboriginal Education Policy, Ochre Plan, The Uluru Statement that have implications for the School's operations



Respect with the Community

Completed: 2019

Celebrate NAIDOC week with a cultural performance in a NAIDOC focused assembly. Invite guest speakers to speak to students, staff, parents, and donors and hold a community morning tea.

Completed: 2022

Raise awareness and share information amongst staff and students about the meaning of NAIDOC

Action: Celebrate

days of national significance

Completed: 2024

RAP Working Group to participate in an external NAIDOC week event.

Completed: 2024

Secondary students participate in Junior School and Gawura School activities.

Deliverable: Place the flags in a more prominent place in the foyer reception area to create a more visible and welcoming presence for First Nations peoples.



Action: Aboriginal and Torres Strait Islander flags*

Goal: First Nations cultures are a proud and unique part of our shared school identity, and we believe justice and recognition for First Nations peoples is an important part of our national journey towards healing and restoration.



Action: Celebrate days

Goal: We accept that the injustices of the past and present have left an enduring burden of intergenerational trauma for First Nations peoples. We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.

media posts each year.

Deliverable:

Plan restoration-informed Acknowledgement of Country plaques in both foyers.



Action: Physical Acknowledgement of Country

Goal: St Andrew's Cathedral School values and recognises the great strengths of Aboriginal and Torres Strait Islander cultures and heritage.

Deliverable: RAP Working Group to research

best practice areas of

race relations and anti-

discrimination.

Deliverable: Engage with First Nations staff and/or advisors to consult on our

Anti-Discrimination Policy.



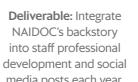


Action: RAP launch

Goal: We believe that all people are created in the image of God. Our commitment to this journey of recognition for First Nations peoples is grounded in our desire to genuinely engage with the Gospel message of Jesus and to join in God's work of restoring relationships. We want the example of our Schools to inspire hope and action in others.



of national significance





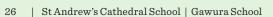
Action: Take action against racism*

Goal: We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.









Opportunities

in the Classroom

Action: Australian Professional Standards for Teachers school specific

Completed: 2022

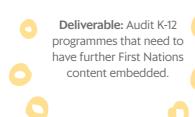
Develop a plan to embed the Australian Professional Standards for Teachers (1.4 and 2.4 Graduate to Lead) into classroom teachers' programmes including resources.

Deliverable: Curriculum Coordinators (Primary) and Directors of Learning (Secondary) to evaluate First Nations content in Narragunnawali site and AIATSIS (Australian Institute of Aboriginal and Torres Strait Islander Studies).



Action: Embed cross-curriculum priority - school specific

Goal: St Andrew's Cathedral School and Gawura School draw on and benefit from the cultural knowledge and wisdom of our First Nations communities. Across both Schools, we are working to positively embed First Nations perspectives throughout the curriculum, ensuring historically accurate teaching, and brought to life through localised content.



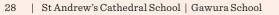
Deliverable: Identify subjects that have local area study e.g. Science, Geography, **Environmental Science and** would benefit from local First Nations integration.



Action: Curriculum Planning*

Goal: St Andrew's Cathedral School and Gawura School draw on and benefit from the cultural Knowledge and wisdom of our First Nations communities. Across both Schools, we are working to positively embed First Nations perspectives throughout the curriculum, ensuring historically accurate teaching, and brought to life through localised content.

> Deliverable: Work with Curriculum Coordinators to ascertain how to include First Nations content in Scope and Sequences for chosen subjects.



Opportunities

around the School

Completed: 2010

Implement NAIDOC awards to students based on their understanding of the annual theme.

> Action: Reconciliation **Awards**

Completed: 2018

Mudyi Awards for mateship/comradeship/ friendship for students.

Completed: 2018

Define the criteria for awarding Restoration Awards aligned to the annual theme.

Deliverable: Research best practice policies and national and international frameworks that enhance and support First Nations people in the workplace and include in school Employee Value Proposition (EVP).



Action: Inclusive Policies*

Goal: We want all of our students, regardless of cultural heritage, to be equipped with a genuine knowledge about, and respect for, Aboriginal and Torres Strait Islander cultures and histories and a deep commitment to restoration and healing.



Action: Staff engagement with RAP*

nation's history, not only the injustices of the past, but the fact that we have unthinkingly benefited from these injustices. We want the example of our Schools to inspire hope and action in others.

Deliverable: Form a RAP Working Group (RWG) to govern RAP implementation. **Establish Aboriginal and Torres** Strait Islander representation on the RWG drawn from Gawura School, Junior School, Secondary School and Support and Operations.

Deliverable: Draft Terms of Reference for the RAP Working Group and other implementation



Deliverable: Define appropriate systems and capability to track, measure and report on the progress of RAP commitments.

Deliverable: Define measures of success with Senior Executive and identify challenges for implementation.

Opportunities

with the Community

Action: Aboriginal and **Torres Strait** Islander languages

Completed: 2008

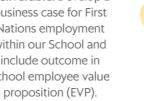
Identify the language of Country where the School resides (Gadigal, Eora Nation). As Gadigal is a sleeping language we chose Wiradjuri where most of our students came from.

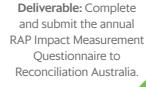
Action: Local sites, events, and excursions

Completed: 2022

Set up community yarning sessions and assess interest in community learning opportunities.

Deliverable: Develop a business case for First Nations employment within our School and include outcome in school employee value







Action: Celebrate RAP progress*

to inspire hope and action in others.

Deliverable: Publicly report a RAP reflection annually achievements, challenges,

and learnings.

Action: Employment Strategy Goal: Both Schools draw on and benefit from the

cultural Knowledge and wisdom of our First Nations communities. Across St Andrew's Cathedral School and Gawura School we are working to positively embed a First Nations cultural framework into all aspects of learning design and the curriculum, ensuring historically accurate teaching and brought to life through localised content.



Action: Local sites, events, and excursions

Goal: First Nations peoples have a long tradition of teaching and learning through sharing their resilience and deep connections with the land, sky, and sea, and through their stories and lived experiences that are passed from generation to generation.

Deliverable: Identify cultural opportunities for First Nations families.

Deliverable: Identify parents and community members who are Knowledge Holders.





Action: Support Aboriginal and

Torres Strait Islander owned businesses

Goal: Across St Andrew's Cathedral School and Gawura School we are working to positively embed a First Nations cultural framework into all aspects of learning design and the curriculum, ensuring historically accurate teaching, and brought to life through localised content.

Deliverable: Seek out Traditional Owners and. language speakers in community who may hold Knowledge to assist, teach and mentor the local language identified.



Deliverable:

Investigate Supply

Nation membership.

Action: Aboriginal and Torres Strait Islander languages

Goal: We see First Nations cultures as a proud and unique part of our shared school identity, and we believe justice and recognition for First Nations peoples is an important part of our national journey towards healing.

Illustrations by

Blossom Maxwell Kindergarten Lydia Tagiwasa Kindergarten Hazel Charles Year 2 Teliyah Roche-Faitua Year 2 Leila Lesa Year 3 Idelia Cao Year 5 Marlon Coulthard Year 5 Frances Li Year 5 Samara Lyons Year 5 Tom Xue Year 5 Maya Hughes Year 6 Mizpah Klink Year 7 Sarah Budiman Year 7 Ella Norman Year 8 Lily Isenegger Year 9 Oliver Conolly Year 9 Alice Eager Year 12 Aliyah Gordon Year 12







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